

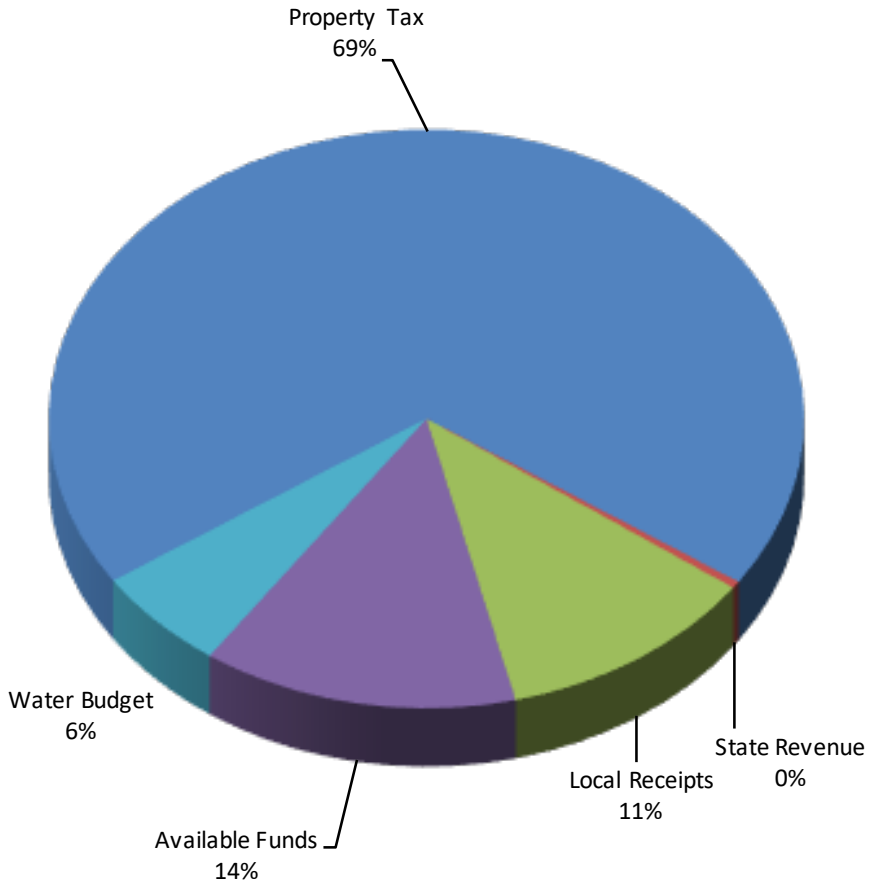
Summaries



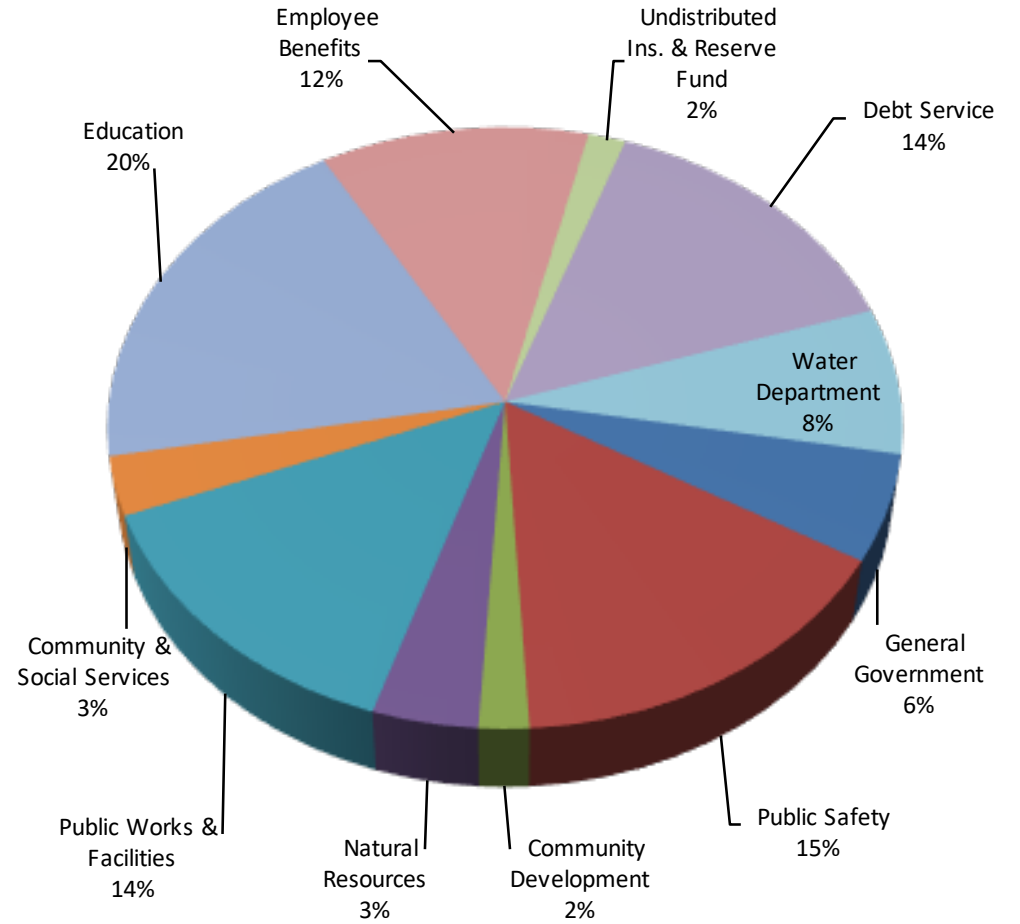
FY 2022 Budget

Revenues & Expenses

Revenues



Expenses



Summaries



FY 2022 Budget

Sources of Funding/Revenues

	FY 2020 Actual	FY 2021 Budget	FY 2022 Dept Request	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Sources of Funding (Summary)					
Property Tax	35,699,116	37,248,446	38,765,426	37,611,019	0.97%
State Revenue	191,554	213,798	213,798	213,798	0.00%
Local Receipts	8,383,127	5,001,827	5,894,124	6,151,124	22.98%
Available Funds	6,936,691	6,012,012	5,623,003	7,369,278	22.58%
Sub-Total Sources of Funding	51,210,488	48,476,083	50,496,351	51,345,219	5.92%
Other Funds					
Bonding (w/o Water)	7,150,000	470,000	0	19,895,555	
Water Revenue, Direct	3,400,195	2,941,617	2,953,752	3,181,052	8.14%
Water Bonding/Surplus	1,430,500	1,385,000	725,000	725,000	-91.03%
Sub-Total	11,980,695	4,796,617	23,574,307	23,801,607	396.22%
Total Revenue	63,191,183	53,272,700	74,070,658	75,146,826	41.06%
Tax Levy					
Base	30,219,772	31,457,177	32,614,682	32,614,682	3.68%
x2.5%	755,494	786,429	815,367	815,367	3.68%
Growth	481,911	371,075	300,000	300,000	-19.15%
Overrides	0	0	0	0	
Capital Exclusions	0	0	0	0	
Debt Exclusions - Form DE-1	5,892,747	6,596,116	5,949,452	6,197,046	-6.05%
Less: MSBA - School Debt	0	0	0	0	
Estimated exempt short term interest	-105,034	-96,348	-88,124	-88,124	-8.54%
Barnstable County Tax	302,835	310,405	314,049	314,049	1.17%
Excess Levy Capacity - Not Used	-1,848,609	-2,176,409	-1,140,000	-2,542,000	16.80%
Total Est. Tax Levy	35,699,116	37,248,446	38,765,426	37,611,019	0.97%

Summaries



FY 2022 Budget

Sources of Funding/Revenues

	FY 2020 Actual	FY 2021 Budget	FY 2022 Dept Request	FY 2022 Town Manager	% Difference FY2021 - Town Manager
State Revenue					
Education					
Sch. Const. Reimbursement	0	0	0	0	
Medicaid Reimbursements	0	0	0	0	
School Lunch	0	0	0	0	
Sub-Total Education	0	0	0	0	
General Government					
Unrestricted General Government Aid	159,810	159,810	159,810	159,810	0.00%
Veterans' Benefits	21,110	14,439	14,439	14,439	0.00%
Exemptions Vets/Blind/Etc.	3,542	32,606	32,606	32,606	0.00%
Exemptions Elderly					
Public Libraries	7,092	6,943	6,943	6,943	0.00%
Subtotal General Government	191,554	213,798	213,798	213,798	0.00%
Total State Revenue	191,554	213,798	213,798	213,798	0.00%

Summaries



FY 2022 Budget

Sources of Funding/Revenues

	FY 2020 Actual	FY 2021 Budget	FY 2022 Dept Request	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Local Revenue					
Motor Vehicle Excise	1,355,814	925,000	925,000	1,000,000	8.11%
Meals Tax	450,046	200,000	200,000	300,000	50.00%
Hotel/Motel Excise - Traditional	1,898,640	450,000	675,000	675,000	50.00%
Short-term Rental	0	0	675,000	675,000	
Penalties & Interest	127,838	53,000	53,000	55,000	3.77%
Payments in Lieu	34,043	25,000	25,000	25,000	0.00%
Chg's for Services: Sewer	590,703	500,000	500,000	515,000	3.00%
Chg's for Services: Trash	1,203,738	950,000	950,000	975,000	2.63%
Other Charges - Includes Ambulance	663,178	600,000	600,000	600,000	0.00%
Fees	83,205	60,000	60,000	60,000	0.00%
Rentals	18,386	84,478	85,000	85,000	0.62%
Recreation Revenue	565,070	325,000	325,000	350,000	7.69%
Other Dept'l Revenue	7,867	7,500	7,500	7,500	0.00%
Licenses & Permits	682,881	600,000	600,000	615,000	2.50%
Special Assessments	33,315	33,000	33,000	33,000	0.00%
Fines & Forfeits	66,285	40,000	40,000	40,000	0.00%
Interest Earnings	243,280	50,000	50,000	50,000	0.00%
Misc.	1,969	2,500	2,500	2,500	0.00%
Misc. non-recurring	356,869	96,349	88,124	88,124	-8.54%
Sub-Total Local Revenue	8,383,127	5,001,827	5,894,124	6,151,124	22.98%

Summaries



FY 2022 Budget

Sources of Funding/Revenues

	FY 2020 Actual	FY 2021 Budget	FY 2022 Dept Request	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Available Funds					
Free Cash	2,818,945	3,133,384	2,500,000	4,246,275	35.52%
Overlay Surplus	150,000	150,000	150,000	150,000	0.00%
Stabilization Fund	0	0	0	0	0.00%
Retirement Fund	0	0	0	0	0.00%
Enterprise Funds	25,000	25,000	25,000	25,000	0.00%
Other :					
Land Bank Receipts Reserved	1,996,910	347,700	78,750	78,750	-77.35%
Community Preservation Fund	1,311,062	1,031,200	2,121,675	2,121,675	105.75%
Water Overhead	266,774	290,320	297,578	297,578	2.50%
Cemetery Perpetual Care	5,000	0	5,000	5,000	#DIV/0!
Sale Of Lots & Graves Trust	0	10,000	10,000	10,000	0.00%
Wetland Protection Fund	10,000	30,000	25,000	25,000	-16.67%
Waterway Imp. Fund	250,000	280,000	250,000	250,000	-10.71%
Prior Articles	0	443,600	8,500	8,500	-98.08%
School PEG Access Funds	0	119,308	0	0	
Railroad Museum	3,000	1,500	1,500	1,500	0.00%
PEG Access Funds	100,000	150,000	150,000	150,000	0.00%
Sub-Total Available Funds	6,936,691	6,012,012	5,623,003	7,369,278	22.58%

Summaries



FY 2022 Budget

Financing Uses/Expenditures

	FY 2020 Actual	FY 2021 Budget	FY 2022 Dept Request	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Expenses					
Operating Budgets					
General Government	2,364,360	2,549,519	2,619,200	2,619,200	2.73%
Public Safety	6,358,605	6,814,445	7,101,337	7,101,337	4.21%
Community Development	846,215	917,845	935,608	859,983	-6.30%
Natural Resources (formerly H & E)	1,698,433	1,788,418	1,876,212	1,816,953	1.60%
Public Works & Facilities	5,624,652	5,999,132	6,383,028	6,383,028	6.40%
Community & Social Services	1,305,323	1,457,401	1,439,090	1,439,090	-1.26%
Education	9,415,498	9,204,072	9,346,400	8,976,552	-2.47%
Employee Benefits	4,970,828	5,198,604	5,422,963	5,417,963	4.22%
Undistributed Ins. & Reserve Fund	570,107	727,833	754,946	754,946	3.73%
Debt Service	6,116,978	6,756,806	6,505,202	6,652,795	-1.54%
Operating Budget Total	39,270,999	41,414,075	42,383,986	42,021,848	1.47%
Capital Budget					
Town (no water)	2,805,745	2,324,145	2,881,200	2,881,200	23.97%
Water w/ Bonding	1,430,500	1,385,000	725,000	725,000	-91.03%
Bonding/Other Avail Fds	7,150,000	470,000	19,895,555	19,895,555	
Capital Budget Total	11,386,245	4,179,145	23,501,755	23,501,755	462.36%

Summaries



FY 2022 Budget

Financing Uses/Expenditures

	FY 2020 Actual	FY 2021 Budget	FY 2022 Dept Request	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Water Operating Budget	2,900,346	3,341,617	3,581,052	3,581,052	7.17%
Articles-Routine at ATM	1,267,522	1,396,108	1,186,800	1,186,800	-14.99%
Land Purchase	1,275,000	0	487,050	1,287,050	
Community Preservation	1,311,062	1,301,200	2,121,675	2,121,675	63.06%
STM Jan & March Articles	554,482	0	0	0	
Enterprise Fund	25,000	25,000	25,000	25,000	0.00%
Stabilization Fund/OPEB Trust	300,000	150,000	150,000	150,000	0.00%
Total Town Meeting Approp	7,633,412	6,213,925	7,551,577	8,351,577	34.40%
Overlay for Abatements	264,609	220,072	302,540	352,218	60.05%
Charges: State & County	783,213	860,278	881,785	881,785	2.50%
Other Articles	0	0	0	30,700	
Court Judgements & Other Deficits	300,000	0	0	0	
State Aid - Offsets (Lunch & Libr'y)	7,092	6,943	6,943	6,943	0.00%
Total Expenses	59,645,570	52,894,438	74,628,585	75,146,826	42.07%

Summaries



FY 2022 Budget

Department Expenses

	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
GENERAL GOVERNMENT							
Dept - 114 Town Moderator							
Personnel Services	1,200	1,200	1,200	1,200	1,200	1,200	0.00%
Expenses	20	20	50	20	50	50	0.00%
Total Town Moderator	1,220	1,220	1,250	1,220	1,250	1,250	0.00%
Dept - 131 Finance Committee							
Personnel Services	1,859	2,145	2,000	845	2,000	2,000	0.00%
Expenses	347	270	600	180	600	600	0.00%
Total Finance Committee	2,206	2,415	2,600	1,025	2,600	2,600	0.00%
Dept - 122 Board of Selectmen							
Personnel Services	10,500	21,000	21,000	10,500	21,000	21,000	0.00%
Expenses	1,247	751	1,300	444	1,300	1,300	0.00%
Total Board of Selectmen	11,747	21,751	22,300	10,944	22,300	22,300	0.00%
Dept -123 Town Manager							
Personnel Services	248,186	263,252	276,873	127,240	283,146	283,146	2.27%
Expenses	190,182	168,862	169,700	74,541	174,700	174,700	2.95%
Total Town Manager	438,368	432,115	446,573	201,780	457,846	457,846	2.52%
Dept - 130 Human Resources							
Personnel Services	111,056	103,040	129,569	27,594	125,480	125,480	-3.16%
Expenses	15,134	10,553	18,900	9,186	19,900	19,900	5.29%
Total Human Resources	126,190	113,593	148,469	36,780	145,380	145,380	-2.08%



Summaries

FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Dept - 151	Legal							
	Personnel Services	0	0	0	0	0	0	
	Expenses	233,902	152,528	180,000	88,798	200,000	200,000	11.11%
	Total Legal	233,902	152,528	180,000	88,798	200,000	200,000	11.11%
Dept - 148	Audit							
	Personnel Services	0	0	0	0	0	0	
	Expenses	34,000	36,650	38,000	0	38,000	45,000	18.42%
	Total Audit	34,000	36,650	38,000	0	38,000	45,000	18.42%
Dept - 135	Accounting							
	Personnel Services	249,664	263,002	277,790	131,602	286,219	286,219	3.03%
	Expenses	5,372	4,054	5,700	1,234	5,700	5,700	0.00%
	Total Accounting	255,036	267,056	283,490	132,836	291,919	291,919	2.97%
Dept - 141	Assessing							
	Personnel Services	195,978	202,518	213,702	99,489	219,032	219,032	2.49%
	Expenses	45,639	112,770	68,850	35,672	74,150	74,150	7.70%
	Total Assessing	241,616	315,288	282,552	135,161	293,182	293,182	3.76%
Dept - 146	Treasurer/Collector							
	Personnel Services	190,305	201,515	206,238	88,764	204,019	204,019	-1.08%
	Expenses	22,422	18,356	26,325	8,271	24,725	24,650	-6.36%
	Total Treasurer/Collector	212,727	219,871	232,563	97,035	228,744	228,669	-1.67%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Dept - 155	Information Technologies							
	Personnel Services	299,917	314,229	337,060	134,781	319,556	319,556	-5.19%
	Expenses	258,186	251,866	266,650	261,498	347,020	347,020	30.14%
	Total Information Technologies	558,104	566,094	603,710	396,279	666,576	666,576	10.41%
Dept - 161	Town Clerk							
	Personnel Services	142,652	150,200	148,578	75,427	148,678	148,678	0.07%
	Expenses	10,893	6,171	11,550	2,955	12,950	12,415	7.49%
	Total Town Clerk	153,544	156,372	160,128	78,382	161,628	161,093	0.60%
Dept - 162	Elections							
	Personnel Services	350	350	1,275	175	1,275	1,275	0.00%
	Expenses	34,796	32,017	96,660	10,811	44,460	44,460	-54.00%
	Total Elections	35,146	32,367	97,935	10,986	45,735	45,735	-53.30%
Dept - 124	Summer Residents Advisory Committee							
	Personnel Services	0	0	0	0	0	0	
	Expenses	2,253	1,181	2,300	1,205	2,300	2,300	0.00%
	Total Summer Residents Advisory	2,253	1,181	2,300	1,205	2,300	2,300	0.00%
Dept - 125	Parking Clerk							
	Personnel Services	6,000	6,000	6,000	4,000	6,000	6,000	0.00%
	Expenses	286	2,553	500	697	500	500	0.00%
	Total Parking Clerk	6,286	8,553	6,500	4,697	6,500	6,500	0.00%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Dept -165	Sticker (Permit) Office							
	Personnel Services	34,646	34,959	38,000	12,447	38,000	38,000	0.00%
	Expenses	3,675	2,349	3,150	257	3,650	10,850	244.44%
	Total Sticker (Permit) Office	38,321	37,308	41,150	12,705	41,650	48,850	18.71%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
PUBLIC SAFETY								
Dept - 210	Police							
	Personnel Services	2,587,864	2,551,126	2,740,468	1,333,166	2,828,118	2,828,118	3.20%
	Expenses	139,261	140,788	195,000	57,451	195,000	195,000	0.00%
	Total Police	2,727,125	2,691,915	2,935,468	1,390,617	3,023,118	3,023,118	2.99%
Dept - 216	Emergency Management							
	Personnel Services	19,310	24,166	39,150	19,500	39,150	39,150	0.00%
	Expenses	6,793	6,102	13,700	343	13,700	13,700	0.00%
	Total Emergency Management	26,103	30,267	52,850	19,843	52,850	52,850	0.00%
Dept - 215	Animal Control							
	Personnel Services	51,268	58,018	61,041	32,986	63,738	63,738	4.42%
	Expenses	1,054	270	1,400	152	1,700	1,450	3.57%
	Total Animal Control	52,321	58,288	62,441	33,139	65,438	65,188	4.40%
Dept - 220	Fire							
	Personnel Services	3,014,568	3,135,931	3,284,296	1,562,244	3,458,391	3,458,391	5.30%
	Expenses	425,048	442,204	472,900	95,921	495,300	495,300	4.74%
	Total Fire	3,439,616	3,578,135	3,757,196	1,658,164	3,953,691	3,953,691	5.23%
Dept - 222	Cape and Islands EMS							
	Personnel Services	0	0	0	0	0	0	
	Expenses	5,990	0	5,990	4,859	5,990	5,990	0.00%
	Total Cape and Islands EMS	5,990	0	5,990	4,859	5,990	5,990	0.00%

Summaries



FY 2022 Budget

Department Expenses

	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Dept - 224 Oil Pollution Control							
Personnel Services	0	0	0	0	0	0	
Expenses	448	0	500	43	500	500	0.00%
Total Oil Pollution Control	448	0	500	43	500	500	0.00%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
COMMUNITY DEVELOPMENT								
Dept - 240	Community Development							
	Personnel Services	663,565	715,736	751,545	350,404	769,308	682,183	-9.23%
	Expenses	47,492	45,478	81,300	32,249	81,300	92,800	14.15%
	Total Community Development	711,057	761,215	832,845	382,653	850,608	774,983	-6.95%
Dept - 182	Economic Development - Chamber of Commerce							
	Personnel Services	0	0	0	0	0	0	
	Expenses	82,500	85,000	85,000	21,290	85,000	85,000	0.00%
	Total Economic Development Chamber of Commerce	82,500	85,000	85,000	21,290	85,000	85,000	0.00%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
NATURAL RESOURCES								
Dept - 510	Health & Natural Resources							
	Personnel Services	300,792	375,827	356,758	148,976	359,292	359,292	0.71%
	Expenses	73,976	97,671	92,550	35,820	92,550	92,550	0.00%
	Total Health	374,768	473,499	449,308	184,796	451,842	451,842	0.56%
Dept - 171	Conservation							
	Personnel Services	232,271	238,897	302,898	119,188	376,056	305,243	0.77%
	Expenses	22,352	33,257	36,050	6,257	37,050	41,550	15.26%
	Total Conservation	254,623	272,153	338,948	125,445	413,106	346,793	2.31%
Dept - 280	Pleasant Bay Management							
	Personnel Services	0	0	0	0	0	0	
	Expenses	39,200	46,200	45,700	45,700	46,200	46,200	1.08%
	Total Pleasant Bay Management	39,200	46,200	45,700	45,700	46,200	46,200	1.08%
Dept - 270	Harbormaster							
	Personnel Services	421,919	457,893	489,270	276,284	488,697	493,617	0.89%
	Expenses	136,730	152,967	135,840	64,171	145,240	140,840	3.68%
	Total Harbormaster	558,649	610,860	625,110	340,455	633,937	634,457	1.50%
Dept - 295	Coastal Resources							
	Personnel Services	115,386	103,457	103,017	48,440	104,001	104,001	0.96%
	Expenses	1,597	7,410	22,550	0	23,800	23,550	4.43%
	Total Coastal Resources	116,983	110,868	125,567	48,440	127,801	127,551	1.58%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Dept - 247	Shellfish							
	Personnel Services	153,211	173,394	187,945	96,907	194,270	194,270	3.37%
	Expenses	13,196	9,413	12,840	1,206	13,090	12,840	0.00%
	Total Shellfish	166,408	182,807	200,785	98,113	207,360	207,110	3.15%
Dept - 291	South Coast Harbor Plan Committee							
	Personnel Services	407	676	500	95	500	500	0.00%
	Expenses	0	0	500	0	500	500	0.00%
	Total South Coast Harbor Plan Committee	407	676	1,000	95	1,000	1,000	0.00%
Dept - 248	Shellfish Advisory Committee							
	Personnel Services	922	490	800	36	800	800	0.00%
	Expenses	0	0	200	0	200	200	0.00%
	Total Shellfish Advisory Committee	922	490	1,000	36	1,000	1,000	0.00%
Dept - 189	Waterways Advisory Committee							
	Personnel Services	230	30	200	0	200	200	0.00%
	Expenses	869	852	800	265	800	800	0.00%
	Total Water Advisory Committee	1,099	881	1,000	265	1,000	1,000	0.00%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
DEPARTMENT OF PUBLIC WORKS								
Dept - 640	Recreation and Beaches							
	Personnel Services	963,517	975,275	733,000	395,500	807,802	775,879	5.85%
	Expenses	173,298	216,861	139,070	43,718	151,020	151,020	8.59%
	Total Recreation and Beaches	1,136,815	1,192,137	872,070	439,217	958,822	926,899	6.29%
Dept - 420	Highway							
	Personnel Services	419,026	417,884	563,665	239,976	574,223	574,223	1.87%
	Expenses	61,537	48,664	87,200	40,956	87,200	87,200	0.00%
	Total Highway	480,563	466,548	650,865	280,932	661,423	661,423	1.62%
Dept - 423	Snow and Ice							
	Personnel Services	18,667	11,075	16,000	8,544	16,000	16,000	0.00%
	Expenses	99,893	73,398	75,000	11,751	75,000	75,000	0.00%
	Total Snow and Ice	118,560	84,473	91,000	20,294	91,000	91,000	0.00%
Dept - 424	Street Lighting							
	Expenses	12,280	10,052	17,500	5,578	17,500	17,500	0.00%
	Total Street Lighting	12,280	10,052	17,500	5,578	17,500	17,500	0.00%
Dept - 430	Transfer Station							
	Personnel Services	521,893	512,066	528,387	217,126	525,930	525,930	-0.47%
	Expenses	747,646	881,474	911,100	552,646	1,036,350	1,036,350	13.75%
	Total Transfer Station	1,269,539	1,393,540	1,439,487	769,773	1,562,280	1,562,280	8.53%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Dept - 425	Fuel Depot							
	Expenses	152,454	166,796	152,000	63,962	155,550	155,550	2.34%
	Total Fuel Depot	152,454	166,796	152,000	63,962	155,550	155,550	2.34%
Dept - 192	Project Administration & Facilities							
	Personnel Services	362,200	359,285	375,059	173,147	468,543	468,543	24.93%
	Expenses	699,298	783,133	626,850	347,493	626,850	626,850	0.00%
	Total Project Administration & Facilities	1,061,498	1,142,418	1,001,909	520,640	1,095,393	1,095,393	9.33%
Dept - 443	Sewer							
	Personnel Services	26,781	28,808	28,788	13,557	30,506	30,506	5.97%
	Expenses	977,140	988,212	1,171,650	525,010	1,257,950	1,257,950	7.37%
	Total Sewer	1,003,921	1,017,020	1,200,438	538,567	1,288,456	1,288,456	7.33%
Dept - 491	Cemetery							
	Personnel Services	20,923	19,406	18,391	8,480	19,552	19,552	6.32%
	Expenses	92,804	78,638	113,380	43,727	115,450	115,450	1.83%
	Total Cemetery	113,727	98,044	131,771	52,207	135,002	135,002	2.45%
Dept - 645	Lighthouse Beach							
	Personnel Services	39,556	49,396	54,100	45,966	54,100	54,100	0.00%
	Expenses	12,062	4,228	9,900	2,918	9,900	9,900	0.00%
	Total Lighthouse Beach	51,618	53,624	64,000	48,883	64,000	64,000	0.00%
Dept - 650	Grounds							
	Personnel Services	0	0	323,592	94,820	331,025	331,025	2.30%
	Expenses	0	0	54,500	38,700	54,500	54,500	0.00%
	Total Grounds	0	0	378,092	133,520	385,525	385,525	1.97%

Summaries



FY 2022 Budget

Department Expenses

	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
HUMAN SERVICES							
Dept - 541 Council on Aging							
Personnel Services	277,392	277,854	321,366	108,300	319,755	319,755	-0.50%
Expenses	31,159	34,362	38,090	8,502	37,240	37,240	-2.23%
Total Council on Aging	308,551	312,215	359,456	116,802	356,995	356,995	-0.68%
Dept -543 Veterans Services							
Personnel Services	0	0	0	0	0	0	
Expenses	67,118	74,748	74,120	68,640	79,664	79,664	7.48%
Total Veterans Services	67,118	74,748	74,120	68,640	79,664	79,664	7.48%
Dept -560 Human Services							
Personnel Services	0	0	0	0	0	0	
Expenses	308,055	315,653	399,065	96,209	359,956	359,956	-9.80%
Total Human Services	308,055	315,653	399,065	96,209	359,956	359,956	-9.80%
Dept - 610 Libraries							
Eldredge Public Library	546,000	573,300	590,500	344,458	608,215	608,215	3.00%
So. Chatham Public Library	5,100	5,100	5,600	1,400	5,600	5,600	0.00%
Total Libraries	551,100	578,400	596,100	345,858	613,815	613,815	2.97%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Dept - 692	Public Ceremonies							
	Personnel Services	0	0	0	0	0	0	
	Expenses	18,947	16,407	19,660	321	19,660	19,660	0.00%
	Total Public Ceremonies	18,947	16,407	19,660	321	19,660	19,660	0.00%
Dept - 699	Other Public Events/Chatham Band							
	Personnel Services	0	0	0	0	0	0	
	Expenses	7,500	7,500	7,500	0	7,500	7,500	0.00%
	Total Other Public Events/Chatham Band	7,500	7,500	7,500	0	7,500	7,500	0.00%
Dept - 670	Railroad Museum							
	Personnel Services	0	0	0	0	0	0	
	Expenses	375	400	1,500	215	1,500	1,500	0.00%
	Total Railroad Museum	375	400	1,500	215	1,500	1,500	0.00%

Summaries



FY 2022 Budget

Department Expenses

	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
EDUCATION							
Chatham Public Schools/Monomoy RSD.							
Salaries & Expenses	8,613,149	8,539,561	8,363,003	3,489,541	8,487,361	8,043,169	-3.82%
Debt Service	597,537	599,325	536,192	236,523	481,463	481,528	-10.19%
Total Chatham/Monomoy Schools	9,210,686	9,138,886	8,899,195	3,726,064	8,968,824	8,524,697	-4.21%
CC Tech. Regional High School							
Expenses	144,334	276,612	197,984	179,771	227,682	301,962	52.52%
Debt Service	0	0	101,635	0	149,894	149,894	32.20%
Total	144,334	276,612	304,877	179,771	377,576	451,856	32.53%
Total Education	9,355,020	9,415,498	9,204,072	3,905,835	9,346,400	8,976,552	-2.47%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
EMPLOYEE BENEFITS								
Dept - 920	Employee Benefits							
	Personnel Services	0	0	0	0	0	0	
	Expenses	4,871,533	4,970,828	5,198,604	3,815,166	5,422,963	5,417,963	4.22%
	Total Employee Benefits	4,871,533	4,970,828	5,198,604	3,815,166	5,422,963	5,417,963	4.22%
UNDISTRIBUTED								
Dept - 945	Insurance							
	Personnel Services	0	0	0	0	0	0	
	Expenses	533,820	570,107	627,833	569,001	654,946	654,946	4.14%
	Total Insurance	533,820	570,107	627,833	569,001	654,946	654,946	4.14%
	Reserve Fund							
	Expenses	100,000	0	100,000	0	100,000	100,000	0.00%
	Total Reserve Fund	100,000	0	100,000	0	100,000	100,000	0.00%
DEBT SERVICES								
Dept - 710	Debt Service							
	Personnel Services	0	0	0	0	0	0	
	Expenses	6,697,530	6,116,978	6,756,806	2,610,836	6,505,202	6,652,795	-1.54%
	Total Debt Service	6,697,530	6,116,978	6,756,806	2,610,836	6,505,202	6,652,795	-1.54%

Summaries



FY 2022 Budget

Department Expenses

		FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 YTD 12/31/20	FY 2022 Dept Req	FY 2022 Town Manager	% Difference FY2021 - Town Manager
Dept - 450	Water							
	Personnel Services	183,852	200,587	223,338	107,221	232,169	232,169	3.95%
	Expenses	1,386,780	1,336,337	1,599,750	779,336	1,863,200	1,863,200	16.47%
	Water Operating Expenses	1,570,632	1,536,924	1,823,088	886,557	2,095,369	2,095,369	14.94%
	Total Overhead	259,004	266,774	290,320	0	297,578	297,578	2.50%
	Prepaid Non Betterment	0	0	0	0	0	0	
	Total Debt Service	843,701	1,363,422	1,228,209	737,681	1,224,255	1,188,105	-3.27%
	Water Grand Total	2,673,337	3,167,120	3,341,617	1,624,238	3,617,202	3,581,052	7.17%