

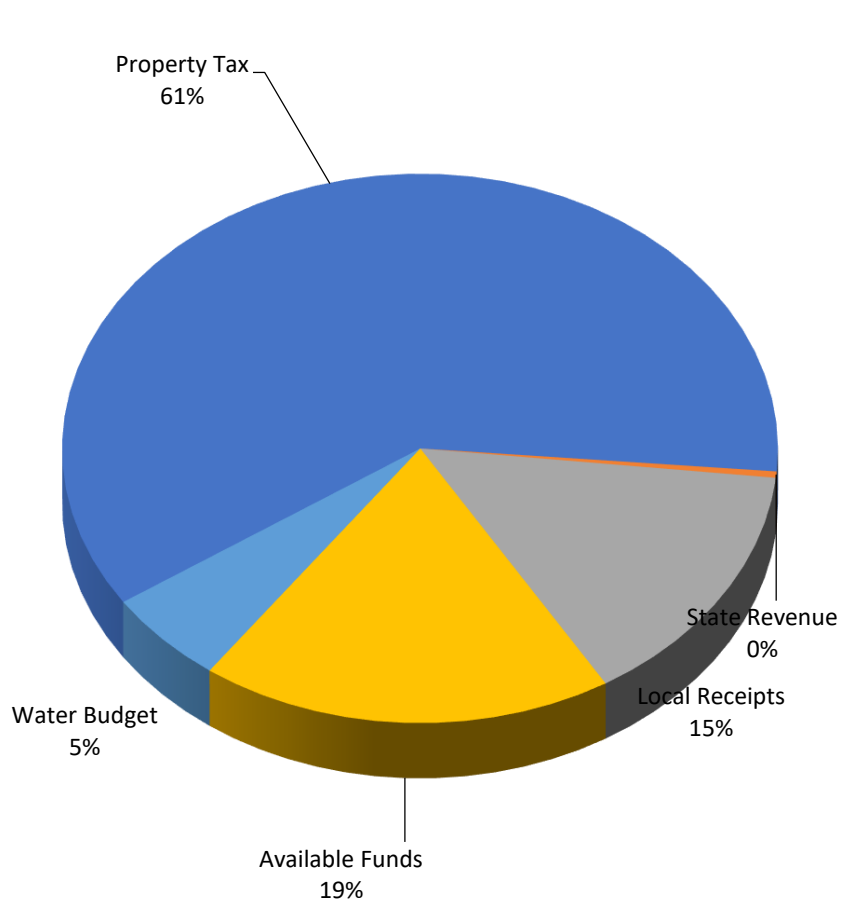
# Summaries



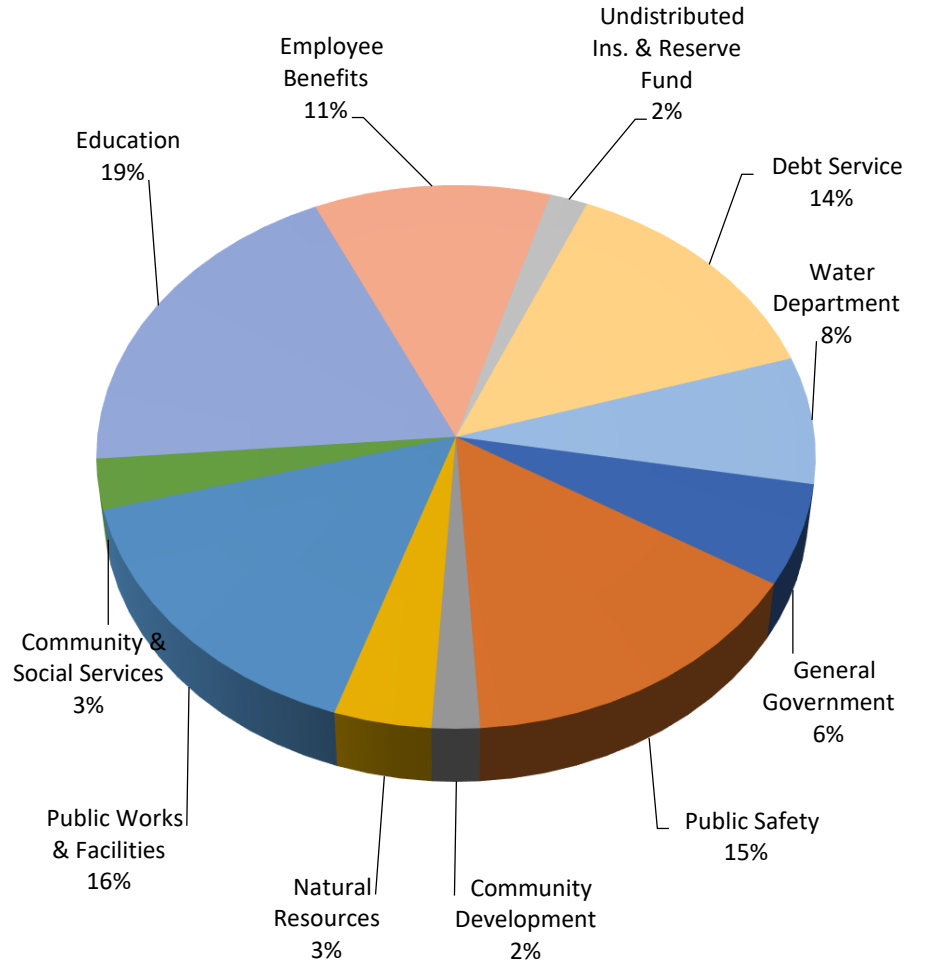
FY 2024 Budget


Revenues & Expenses

## Revenues



## Expenses



Summaries						
	FY 2024 Budget		Sources of Funding/Revenues			
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2024 Dept Request	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>Sources of Funding (Summary)</b>						
Property Tax	37,008,512	38,045,720	38,480,334	39,598,704	38,498,704	0.05%
State Revenue	213,798	222,471	234,694	234,694	234,694	0.00%
Local Receipts	9,180,601	10,906,320	7,626,898	7,623,454	9,269,179	21.53%
Available Funds	6,936,691	6,256,402	9,426,160	11,785,633	11,825,633	25.46%
<b>Sub-Total Sources of Funding</b>	<b>53,339,602</b>	<b>55,430,913</b>	<b>55,768,086</b>	<b>59,242,485</b>	<b>59,828,210</b>	<b>7.28%</b>
<b>Other Funds</b>						
Bonding (w/o Water)	7,150,000	470,000	0	0	0	
Water Revenue, Direct	3,873,560	3,608,345	3,457,002	3,443,551	3,515,551	1.69%
Water Bonding/Surplus	1,385,000	6,625,000	750,000	500,000	500,000	-50.00%
<b>Sub-Total</b>	<b>12,408,560</b>	<b>10,703,345</b>	<b>4,207,002</b>	<b>3,943,551</b>	<b>4,015,551</b>	<b>-4.55%</b>
<b>Total Revenue</b>	<b>65,748,162</b>	<b>66,134,257</b>	<b>59,975,088</b>	<b>63,186,036</b>	<b>63,843,761</b>	<b>6.45%</b>
<b>Tax Levy</b>						
Base	31,457,178	32,614,682	33,877,237	35,369,595	35,369,595	4.41%
x2.5%	786,429	815,367	846,931	884,240	884,240	4.41%
Growth	371,075	447,454	645,428	375,000	375,000	-41.90%
Overrides	0	0	0	0	0	
Capital Exclusions	0	0	0	0	0	
Debt Exclusions - Form DE-1	5,814,731	6,042,810	6,329,204	6,799,555	6,799,555	7.43%
Less: MSBA - School Debt	541,450	541,450	446,035	370,088	370,088	
Estimated exempt short term inte	-96,349	0	0	-29,479	-29,479	#DIV/0!
Barnstable County Tax	310,406	314,049	321,663	329,705	329,705	2.50%
Excess Levy Capacity - Not Used	-2,176,409	-2,670,171	-3,986,163	-4,500,000	-5,600,000	40.49%
<b>Total Est. Tax Levy</b>	<b>37,008,512</b>	<b>38,045,720</b>	<b>38,480,334</b>	<b>39,598,704</b>	<b>38,498,704</b>	<b>0.05%</b>

**Summaries**



**FY 2024 Budget**

**Sources of Funding/Revenues**

	<b>FY 2020 Actual</b>	<b>FY 2021 Actual</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Dept Request</b>	<b>FY 2023 Town Manager</b>	<b>% Difference FY2023- Town Manager</b>
<b>State Revenue</b>						
<b>Education</b>						
Sch. Const. Reimbursement	0	0	0	0	0	
Medicaid Reimbursements	0	0	0	0	0	
School Lunch	0	0	0	0	0	
<b>Sub-Total Education</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>General Government</b>						
Unrestricted General Governmen	159,810	165,403	174,335	174,335	174,335	0.00%
Veterans' Benefits	14,439	21,085	22,146	22,146	22,146	0.00%
Exemptions Vets/Blind/Etc.	32,606	27,580	25,359	25,359	25,359	0.00%
Exemptions Elderly	0	0				
Public Libraries	6,943	8,403	12,854	12,854	12,854	0.00%
<b>Subtotal General Government</b>	<b>213,798</b>	<b>222,471</b>	<b>234,694</b>	<b>234,694</b>	<b>234,694</b>	<b>0.00%</b>
<b>Total State Revenue</b>	<b>213,798</b>	<b>222,471</b>	<b>234,694</b>	<b>234,694</b>	<b>234,694</b>	<b>0.00%</b>


**Summaries**




**FY 2024 Budget**

**Sources of Funding/Revenues**

	<b>FY 2021 Actual</b>	<b>FY 2022 Actual</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Dept Request</b>	<b>FY 2024 Town Manager</b>	<b>% Difference FY2023- Town Manager</b>
<b>Local Revenue</b>						
Motor Vehicle Excise	1,494,603	1,478,364	1,200,000	1,200,000	1,400,000	16.67%
Meals Tax	349,978	561,538	350,000	350,000	475,000	35.71%
Hotel/Motel Excise - Traditional	1,255,910	2,146,333	1,150,000	1,150,000	1,875,000	63.04%
Short-term Rental	1,343,772	1,671,462	1,200,000	1,200,000	1,375,000	14.58%
Penalties & Interest	143,113	149,171	85,000	85,000	145,000	70.59%
Payments in Lieu	29,670	35,923	30,000	30,000	30,000	0.00%
Chg's for Services: Sewer	596,335	615,846	550,000	550,000	575,000	4.55%
Chg's for Services: Trash	1,302,437	1,389,551	975,000	975,000	1,100,000	12.82%
Other Charges - Includes Ambular	571,508	773,893	600,000	600,000	620,000	3.33%
Fees	84,822	88,657	70,000	70,000	80,000	14.29%
Rentals	200,920	106,965	90,000	90,000	125,000	38.89%
Recreation Revenue	622,868	705,423	525,000	525,000	575,000	9.52%
Other Dept'l Revenue	5,948	3,458	3,250	3,250	3,250	0.00%
Licenses & Permits	816,198	826,035	700,000	700,000	750,000	7.14%
Special Assessments	41,387	15,507	15,000	15,000	20,000	33.33%
Fines & Forfeits	18,569	42,141	35,000	35,000	35,000	0.00%
Interest Earnings	47,667	18,711	15,000	15,000	55,000	266.67%
Misc.	1,652	272	725	725	1,450	100.00%
Misc. non-recurring	253,244	277,071	32,923	29,479	29,479	-10.46%
<b>Sub-Total Local Revenue</b>	<b>9,180,601</b>	<b>10,906,320</b>	<b>7,626,898</b>	<b>7,623,454</b>	<b>9,269,179</b>	<b>21.53%</b>

Summaries						
	FY 2024 Budget			Sources of Funding/Revenues		
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2024 Dept Request	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>Available Funds</b>						
Free Cash	2,818,945	3,646,724	6,142,647	7,795,200	7,795,200	26.90%
Overlay Surplus	150,000	150,000	150,000	150,000	150,000	0.00%
Stabilization Fund	0	0	0	0	0	0.00%
Retirement Fund	0	0	0	0	0	0.00%
Enterprise Funds	25,000	25,000	25,000	25,000	25,000	0.00%
Other :						
Fund Balance Reserved for Deb	0	0	615,160	615,160	615,160	0.00%
Land Bank Receipts Reserved	1,996,910	78,750	0	0	0	#DIV/0!
Community Preservation Fund	1,311,062	1,031,200	1,725,860	2,250,000	2,250,000	30.37%
Water Overhead	266,774	290,320	307,993	318,773	318,773	3.50%
Cemetery Perpetual Care	5,000	0	0	5,000	5,000	#DIV/0!
Sale Of Lots & Graves Trust	0	10,000	35,000	35,000	35,000	0.00%
Wetland Protection Fund	10,000	30,000	55,000	55,000	55,000	0.00%
Waterway Imp. Fund	250,000	280,000	218,000	250,000	250,000	14.68%
Prior Articles	0	443,600	0	135,000	135,000	#DIV/0!
School PEG Access Funds	0	119,308	0	0	40,000	
Railroad Museum	3,000	1,500	1,500	1,500	1,500	0.00%
PEG Access Funds	100,000	150,000	150,000	150,000	150,000	0.00%
<b>Sub-Total Available Funds</b>	<b>6,936,691</b>	<b>6,256,402</b>	<b>9,426,160</b>	<b>11,785,633</b>	<b>11,825,633</b>	<b>25.46%</b>

Summaries						
 FY 2024 Budget	Financing Uses/Expenditures					
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2024 Dept Request	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>Expenses</b>						
<b>Operating Budgets</b>						
General Government	2,450,063	2,591,793	2,846,898	3,096,655	3,096,655	8.77%
Public Safety	6,497,857	6,893,548	7,561,863	7,876,357	7,876,357	4.16%
Community Development	878,664	813,072	974,092	1,040,515	1,040,515	6.82%
Natural Resources (formerly H &	1,627,365	1,740,726	2,020,313	2,119,130	2,119,130	4.89%
Public Works & Facilities	5,503,208	6,856,867	7,079,915	8,073,414	8,072,814	14.02%
Community & Social Services	1,288,768	1,374,093	1,518,283	1,552,950	1,552,950	2.28%
Education	9,198,814	8,968,969	9,868,822	10,041,061	10,041,061	1.75%
Employee Benefits	4,910,147	5,021,068	5,596,900	5,904,560	5,904,560	5.50%
Undistributed Ins. & Reserve Fur	694,438	755,890	778,338	950,228	950,228	22.08%
Debt Service	6,544,057	6,566,652	6,716,654	7,148,305	7,148,305	6.43%
<b>Operating Budget Total</b>	<b>39,593,381</b>	<b>41,582,678</b>	<b>44,962,080</b>	<b>47,803,176</b>	<b>47,802,576</b>	<b>6.32%</b>
<b>Capital Budget</b>						
Town (no water)	2,324,145	2,324,145	2,556,600	3,674,000	3,674,000	43.71%
Water w/ Bonding	1,385,000	6,625,000	750,000	500,000	500,000	-50.00%
Bonding/Other Avail Fds	470,000	470,000	0	0	0	
<b>Capital Budget Total</b>	<b>4,179,145</b>	<b>9,419,145</b>	<b>3,306,600</b>	<b>4,174,000</b>	<b>4,174,000</b>	<b>26.23%</b>

**Summaries**



**FY 2024 Budget**

**Financing Uses/Expenditures**

	<b>FY 2021 Actual</b>	<b>FY 2022 Actual</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Dept Request</b>	<b>FY 2024 Town Manager</b>	<b>% Difference FY2023- Town Manager</b>
Water Operating Budget	3,170,212	3,341,617	3,581,052	3,915,551	3,915,551	9.34%
Articles-Routine at ATM (levy)	1,396,108	1,186,800	676,307	525,000	525,000	-22.37%
Land Purchase	0	687,050	0	0	0	
Community Preservation	1,301,200	2,121,675	1,725,860	2,250,000	2,250,000	30.37%
STM Articles	0	11,067	0	0	0	
Enterprise Fund	25,000	25,000	25,000	25,000	25,000	0.00%
Stabilization Fund/OPEB Trust	150,000	150,000	150,000	150,000	150,000	0.00%
<b>Total Town Meeting Approp</b>	<b>6,042,520</b>	<b>7,523,209</b>	<b>6,158,219</b>	<b>6,865,551</b>	<b>6,865,551</b>	<b>11.49%</b>
Overlay for Abatements	220,072	334,282	335,105	350,000	300,000	-10.48%
Charges: State & County	860,278	870,029	890,331	912,589	912,589	2.50%
Other Articles (free cash)	0	30,700	3,701,673	3,765,000	3,765,000	
Court Judgements & Other Deficit	0	0	0	0	0	
State Aid - Offsets (Lunch & Libr'y	6,943	8,403	12,854	12,854	12,854	0.00%
<b>Total Expenses</b>	<b>50,902,339</b>	<b>50,902,339</b>	<b>59,366,862</b>	<b>63,883,171</b>	<b>63,832,571</b>	<b>7.52%</b>

**Summaries**



**FY 2024 Budget**

**Department Expenses**

	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>GENERAL GOVERNMENT</b>							
<b>Dept - 114 Town Moderator</b>							
Personnel Services	1,200	1,200	1,200	0	1,200	1,200	0.00%
Expenses	20	30	50	30	50	50	0.00%
<b>Total Town Moderator</b>	<b>1,220</b>	<b>1,220</b>	<b>1,250</b>	<b>30</b>	<b>1,250</b>	<b>1,250</b>	<b>0.00%</b>
<b>Dept - 131 Finance Committee</b>							
Personnel Services	1,220	1,230	2,000	89	2,000	2,000	0.00%
Expenses	1,933	1,451	600	184	600	600	0.00%
<b>Total Finance Committee</b>	<b>3,153</b>	<b>2,681</b>	<b>2,600</b>	<b>273</b>	<b>2,600</b>	<b>2,600</b>	<b>0.00%</b>
<b>Dept - 122 Select Board</b>							
Personnel Services	21,000	21,000	21,000	10,500	21,000	21,000	0.00%
Expenses	814	830	1,300	792	1,300	1,300	0.00%
<b>Total Select Board</b>	<b>21,814</b>	<b>21,830</b>	<b>22,300</b>	<b>11,292</b>	<b>22,300</b>	<b>22,300</b>	<b>0.00%</b>
<b>Dept -123 Town Manager</b>							
Personnel Services	275,178	283,053	293,672	133,460	371,848	371,848	26.62%
Expenses	165,700	183,617	188,500	83,406	200,200	200,200	6.21%
<b>Total Town Manager</b>	<b>440,878</b>	<b>466,670</b>	<b>482,172</b>	<b>216,865</b>	<b>572,048</b>	<b>572,048</b>	<b>18.64%</b>
<b>Dept - 130 Human Resources</b>							
Personnel Services	93,893	88,596	131,748	47,299	153,703	153,703	16.66%
Expenses	17,104	21,903	20,900	3,832	21,900	21,900	4.78%
<b>Total Human Resources</b>	<b>110,996</b>	<b>110,498</b>	<b>152,648</b>	<b>51,131</b>	<b>175,603</b>	<b>175,603</b>	<b>15.04%</b>



**Summaries**



**FY 2024 Budget**

**Department Expenses**

	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	FY2023- Town Manager	% Difference
<b>Dept - 151 Legal</b>								
Personnel Services	0	0	0	0	0	0		
Expenses	170,083	255,323	225,000	51,279	225,000	225,000		0.00%
<b>Total Legal</b>	<b>170,083</b>	<b>255,323</b>	<b>225,000</b>	<b>51,279</b>	<b>225,000</b>	<b>225,000</b>		<b>0.00%</b>
<b>Dept - 148 Audit</b>								
Personnel Services	0	0	0	0	0	0		
Expenses	39,100	49,000	45,000	12,000	65,000	65,000		44.44%
<b>Total Audit</b>	<b>39,100</b>	<b>49,000</b>	<b>45,000</b>	<b>12,000</b>	<b>49,000</b>	<b>65,000</b>		<b>44.44%</b>
<b>Dept - 135 Accounting</b>								
Personnel Services	280,252	290,944	296,308	137,014	317,826	317,826		7.26%
Expenses	3,221	7,070	5,700	2,005	5,700	6,400		12.28%
<b>Total Accounting</b>	<b>283,474</b>	<b>298,014</b>	<b>302,008</b>	<b>139,019</b>	<b>323,526</b>	<b>324,226</b>		<b>7.36%</b>
<b>Dept - 141 Assessing</b>								
Personnel Services	211,980	218,138	229,058	106,966	239,154	239,154		4.41%
Expenses	46,733	68,061	74,150	47,450	74,150	74,150		0.00%
<b>Total Assessing</b>	<b>258,713</b>	<b>286,200</b>	<b>293,182</b>	<b>154,417</b>	<b>313,304</b>	<b>313,304</b>		<b>6.86%</b>
<b>Dept - 146 Treasurer/Collector</b>								
Personnel Services	189,492	185,573	200,549	92,105	214,874	214,874		7.14%
Expenses	25,171	17,836	25,400	8,057	25,400	25,400		0.00%
<b>Total Treasurer/Collector</b>	<b>214,663</b>	<b>203,409</b>	<b>225,949</b>	<b>100,161</b>	<b>240,274</b>	<b>240,274</b>		<b>6.34%</b>

**Summaries**



**FY 2024 Budget**

**Department Expenses**

	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>Dept - 155 Information Technologies</b>							
Personnel Services	294,705	312,742	379,363	151,429	395,411	395,411	4.23%
Expenses	366,950	327,009	427,500	350,963	439,750	439,750	2.87%
<b>Total Information Technologies</b>	<b>661,655</b>	<b>639,751</b>	<b>806,863</b>	<b>502,393</b>	<b>835,161</b>	<b>835,161</b>	<b>3.51%</b>
<b>Dept - 161 Town Clerk</b>							
Personnel Services	158,776	148,251	146,846	73,892	168,870	168,870	15.00%
Expenses	3,323	6,277	12,615	4,307	12,615	12,615	0.00%
<b>Total Town Clerk</b>	<b>162,098</b>	<b>154,527</b>	<b>159,461</b>	<b>78,198</b>	<b>158,731</b>	<b>181,485</b>	<b>13.81%</b>
<b>Dept - 162 Elections</b>							
Personnel Services	175	567	1,275	0	1,275	1,275	0.00%
Expenses	23,791	33,929	56,660	9,448	48,360	48,360	-14.65%
<b>Total Elections</b>	<b>23,966</b>	<b>34,496</b>	<b>57,935</b>	<b>9,448</b>	<b>49,635</b>	<b>49,635</b>	<b>-14.33%</b>
<b>Dept - 124 Summer Residents Advisory Committee</b>							
Personnel Services	0	0	0	0	0	0	
Expenses	1,205	1,275	2,000	1,322	2,000	2,000	0.00%
<b>Total Summer Residents Advisory</b>	<b>1,205</b>	<b>1,275</b>	<b>2,000</b>	<b>1,322</b>	<b>2,000</b>	<b>2,000</b>	<b>0.00%</b>
<b>Dept - 125 Parking Clerk</b>							
Personnel Services	6,000	6,000	6,000	4,000	6,000	6,000	0.00%
Expenses	2,697	342	500	374	2,500	2,500	400.00%
<b>Total Parking Clerk</b>	<b>8,697</b>	<b>6,342</b>	<b>6,500</b>	<b>4,374</b>	<b>8,500</b>	<b>8,500</b>	<b>30.77%</b>


**Summaries**



**FY 2024 Budget**

**Department Expenses**

	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>Dept -165 Sticker (Permit) Office</b>							
Personnel Services	33,224	32,541	51,180	15,531	56,820	56,820	11.02%
Expenses	16,163	29,057	10,850	5,187	21,450	21,450	97.70%
<b>Total Sticker (Permit) Office</b>	<b>49,388</b>	<b>61,599</b>	<b>62,030</b>	<b>20,718</b>	<b>78,270</b>	<b>78,270</b>	<b>26.18%</b>

Summaries							
 FY 2024 Budget			Department Expenses				
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>PUBLIC SAFETY</b>							
<b>Dept - 210 Police</b>							
Personnel Services	2,697,116	2,840,253	3,005,613	1,371,797	3,101,542	3,101,542	3.19%
Expenses	143,336	173,058	218,400	80,449	256,400	256,400	17.40%
<b>Total Police</b>	<b>2,840,452</b>	<b>3,013,310</b>	<b>3,224,013</b>	<b>1,452,245</b>	<b>3,357,942</b>	<b>3,357,942</b>	<b>4.15%</b>
<b>Dept - 216 Emergency Management</b>							
Personnel Services	39,000	40,430	42,750	24,300	42,750	42,750	0.00%
Expenses	8,151	10,048	10,100	2,880	10,100	10,100	0.00%
<b>Total Emergency Management</b>	<b>47,151</b>	<b>50,478</b>	<b>52,850</b>	<b>27,180</b>	<b>49,250</b>	<b>52,850</b>	<b>0.00%</b>
<b>Dept - 215 Animal Control</b>							
Personnel Services	67,355	64,938	67,823	30,009	73,881	73,881	8.93%
Expenses	257	762	950	53	950	1,950	105.26%
<b>Total Animal Control</b>	<b>67,612</b>	<b>65,700</b>	<b>68,773</b>	<b>30,062</b>	<b>74,831</b>	<b>75,831</b>	<b>10.26%</b>
<b>Dept - 220 Fire</b>							
Personnel Services	3,226,341	3,401,026	3,704,591	1,808,188	3,855,987	3,855,987	4.09%
Expenses	311,400	358,132	505,146	124,649	527,257	527,257	4.38%
<b>Total Fire</b>	<b>3,537,741</b>	<b>3,759,158</b>	<b>4,209,737</b>	<b>1,932,837</b>	<b>4,383,244</b>	<b>4,383,244</b>	<b>4.12%</b>
<b>Dept - 222 Cape and Islands EMS</b>							
Personnel Services	0	0	0	0	0	0	
Expenses	4,859	4,859	5,990	3,933	5,990	5,990	0.00%
<b>Total Cape and Islands EMS</b>	<b>4,859</b>	<b>4,859</b>	<b>5,990</b>	<b>3,933</b>	<b>5,990</b>	<b>5,990</b>	<b>0.00%</b>

Summaries								
FY 2024 Budget			Department Expenses					
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	FY2023- Town Manager	% Difference
<b>Dept - 224 Oil Pollution Control</b>								
Personnel Services	0	0	0	0	0	0		
Expenses	43	43	500	0	500	500		0.00%
<b>Total Oil Pollution Control</b>	<b>43</b>	<b>43</b>	<b>500</b>	<b>0</b>	<b>500</b>	<b>500</b>		<b>0.00%</b>




**Summaries**



**FY 2024 Budget**

**Department Expenses**

	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	FY 2024 FY2023- Town Manager	% Difference
<b>COMMUNITY DEVELOPMENT</b>								
<b>Dept - 240</b>	<b>Community Development</b>							
Personnel Services	736,847	677,619	790,292	309,887	820,715	820,715		3.85%
Expenses	56,817	50,454	94,800	40,849	119,800	119,800		26.37%
<b>Total Community Development</b>	<b>793,664</b>	<b>728,072</b>	<b>885,092</b>	<b>350,736</b>	<b>940,515</b>	<b>940,515</b>		<b>6.26%</b>
<b>Dept - 182</b>	<b>Economic Development - Chamber of Commerce</b>							
Personnel Services	0	0	0	0	0	0		
Expenses	85,000	85,000	89,000	53,832	100,000	100,000		12.36%
<b>Total Economic Development Chamber of Commerce</b>	<b>85,000</b>	<b>85,000</b>	<b>89,000</b>	<b>53,832</b>	<b>89,000</b>	<b>100,000</b>		<b>12.36%</b>

Summaries							
 FY 2024 Budget			Department Expenses				
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>NATURAL RESOURCES</b>							
<b>Dept - 510 Health &amp; Natural Resources</b>							
Personnel Services	309,305	326,658	409,815	169,294	414,781	414,781	1.21%
Expenses	72,271	119,310	101,660	30,133	101,810	100,700	-0.94%
<b>Total Health</b>	<b>381,576</b>	<b>445,968</b>	<b>511,475</b>	<b>199,427</b>	<b>516,591</b>	<b>515,481</b>	<b>0.78%</b>
<b>Dept - 171 Conservation</b>							
Personnel Services	241,619	254,507	359,950	102,358	370,993	370,993	3.07%
Expenses	23,704	27,358	41,550	2,005	41,550	41,550	0.00%
<b>Total Conservation</b>	<b>265,323</b>	<b>281,865</b>	<b>401,500</b>	<b>104,363</b>	<b>412,543</b>	<b>412,543</b>	<b>2.75%</b>
<b>Dept - 280 Pleasant Bay Management</b>							
Personnel Services	0	0	0	0	0	0	
Expenses	45,700	46,200	49,061	49,061	54,738	54,738	10.37%
<b>Total Pleasant Bay Management</b>	<b>45,700</b>	<b>46,200</b>	<b>49,061</b>	<b>49,061</b>	<b>54,738</b>	<b>54,738</b>	<b>10.37%</b>
<b>Dept - 270 Harbormaster</b>							
Personnel Services	501,496	499,834	562,055	277,500	585,292	585,292	4.13%
Expenses	113,621	140,356	147,240	55,795	190,465	190,465	29.36%
<b>Total Harbormaster</b>	<b>615,117</b>	<b>640,190</b>	<b>709,295</b>	<b>333,295</b>	<b>775,757</b>	<b>775,757</b>	<b>9.37%</b>
<b>Dept - 295 Coastal Resources</b>							
Personnel Services	99,640	106,193	107,118	54,205	111,844	111,844	4.41%
Expenses	19,830	15,752	23,550	3,784	24,050	24,050	2.12%
<b>Total Coastal Resources</b>	<b>119,470</b>	<b>121,945</b>	<b>130,668</b>	<b>57,990</b>	<b>135,894</b>	<b>135,894</b>	<b>4.00%</b>

Summaries								
FY 2024 Budget			Department Expenses					
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	FY2023- Town Manager	% Difference
<b>Dept - 247 Shellfish</b>								
Personnel Services	187,070	189,971	201,974	99,853	207,107	207,107		2.54%
Expenses	11,988	12,659	13,340	4,476	14,610	14,610		9.52%
<b>Total Shellfish</b>	<b>199,058</b>	<b>202,630</b>	<b>215,314</b>	<b>104,329</b>	<b>221,717</b>	<b>221,717</b>		<b>2.97%</b>
<b>Dept - 291 South Coast Harbor Plan Committee</b>								
Personnel Services	327	559	500	291	500	500		0.00%
Expenses	0	0	500	0	500	500		0.00%
<b>Total South Coast Harbor Plan Committee</b>	<b>327</b>	<b>559</b>	<b>1,000</b>	<b>291</b>	<b>1,000</b>	<b>1,000</b>		<b>0.00%</b>
<b>Dept - 248 Shellfish Advisory Committee</b>								
Personnel Services	529	559	800	244	800	800		0.00%
Expenses	0	0	200	0	200	200		0.00%
<b>Total Shellfish Advisory Committee</b>	<b>529</b>	<b>559</b>	<b>1,000</b>	<b>244</b>	<b>1,000</b>	<b>1,000</b>		<b>0.00%</b>
<b>Dept - 189 Waterways Advisory Committee</b>								
Personnel Services	0	184	200	327	200	200		0.00%
Expenses	265	626	800	54	800	800		0.00%
<b>Total Water Advisory Committee</b>	<b>265</b>	<b>810</b>	<b>1,000</b>	<b>381</b>	<b>1,000</b>	<b>1,000</b>		<b>0.00%</b>





**Summaries**



**FY 2024 Budget**

**Department Expenses**

	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>DEPARTMENT OF PUBLIC WORKS</b>							
<b>Dept - 640 Community Services - Rec &amp; Beaches</b>							
Personnel Services	658,854	661,571	744,703	347,344	914,585	914,585	22.81%
Expenses	191,264	155,240	146,420	65,548	146,420	146,420	0.00%
<b>Total Recreation and Beaches</b>	<b>850,118</b>	<b>816,811</b>	<b>891,123</b>	<b>412,892</b>	<b>1,061,005</b>	<b>1,061,005</b>	<b>19.06%</b>
<b>Dept - 420 Highway</b>							
Personnel Services	512,706	481,821	598,528	241,244	727,650	727,050	21.47%
Expenses	66,365	64,929	87,200	34,392	92,100	92,100	5.62%
<b>Total Highway</b>	<b>579,071</b>	<b>546,750</b>	<b>685,728</b>	<b>275,636</b>	<b>819,750</b>	<b>819,150</b>	<b>19.46%</b>
<b>Dept - 423 Snow and Ice</b>							
Personnel Services	40,139	35,325	20,000	1,963	20,000	20,000	0.00%
Expenses	70,996	131,433	75,000	3,023	75,000	75,000	0.00%
<b>Total Snow and Ice</b>	<b>111,135</b>	<b>166,758</b>	<b>95,000</b>	<b>4,986</b>	<b>95,000</b>	<b>95,000</b>	<b>0.00%</b>
<b>Dept - 424 Street Lighting</b>							
Expenses	11,991	12,943	17,500	4,533	17,500	22,500	28.57%
<b>Total Street Lighting</b>	<b>11,991</b>	<b>12,943</b>	<b>17,500</b>	<b>4,533</b>	<b>17,500</b>	<b>22,500</b>	<b>28.57%</b>
<b>Dept - 430 Transfer Station</b>							
Personnel Services	464,502	501,964	547,695	256,626	596,492	596,492	8.91%
Expenses	1,056,817	1,055,128	1,064,950	579,901	1,145,650	1,145,650	7.58%
<b>Total Transfer Station</b>	<b>1,521,318</b>	<b>1,557,092</b>	<b>1,612,645</b>	<b>836,527</b>	<b>1,742,142</b>	<b>1,742,142</b>	<b>8.03%</b>


**Summaries**



**FY 2024 Budget**

**Department Expenses**

	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>Dept - 425 Fuel Depot</b>							
Expenses	112,299	203,392	160,000	147,616	235,000	235,000	46.88%
<b>Total Fuel Depot</b>	<b>112,299</b>	<b>203,392</b>	<b>160,000</b>	<b>147,616</b>	<b>235,000</b>	<b>235,000</b>	<b>46.88%</b>
<b>Dept - 192 Project Administration &amp; Facilities</b>							
Personnel Services	354,363	351,623	421,754	199,439	495,923	495,923	17.59%
Expenses	715,521	1,491,780	985,600	730,571	1,334,150	1,334,150	35.36%
<b>Total Project Administration &amp; Facilities</b>	<b>1,069,884</b>	<b>1,843,403</b>	<b>1,407,354</b>	<b>930,010</b>	<b>1,830,073</b>	<b>1,830,073</b>	<b>30.04%</b>
<b>Dept - 443 Sewer</b>							
Personnel Services	28,944	30,746	31,421	13,875	31,421	31,421	0.00%
Expenses	1,095,559	1,195,643	1,432,800	583,269	1,552,650	1,552,650	8.36%
<b>Total Sewer</b>	<b>1,124,503</b>	<b>1,226,389</b>	<b>1,464,221</b>	<b>597,143</b>	<b>1,584,071</b>	<b>1,584,071</b>	<b>8.19%</b>
<b>Dept - 491 Cemetery</b>							
Personnel Services	17,939	17,480	55,941	13,765	50,014	50,014	-10.60%
Expenses	48,003	105,223	59,450	14,231	59,450	59,450	0.00%
<b>Total Cemetery</b>	<b>65,942</b>	<b>122,702</b>	<b>115,391</b>	<b>27,997</b>	<b>109,464</b>	<b>109,464</b>	<b>-5.14%</b>
<b>Dept - 645 Lighthouse Beach</b>							
Personnel Services	50,655	50,535	62,834	44,632	62,834	62,834	0.00%
Expenses	6,292	10,849	10,600	4,997	11,200	11,200	5.66%
<b>Total Lighthouse Beach</b>	<b>56,946</b>	<b>61,384</b>	<b>73,434</b>	<b>49,628</b>	<b>74,034</b>	<b>74,034</b>	<b>0.82%</b>
<b>Dept - 650 Grounds</b>							
Personnel Services	215,230	239,284	487,020	155,742	428,875	428,875	-11.94%
Expenses	64,309	59,960	70,500	39,757	71,500	71,500	1.42%
<b>Total Grounds</b>	<b>279,538</b>	<b>299,244</b>	<b>557,520</b>	<b>195,499</b>	<b>500,375</b>	<b>500,375</b>	<b>-10.25%</b>

<b>Summaries</b>							
 <b>FY 2024 Budget</b>	<b>Department Expenses</b>						
	<b>FY 2021 Actual</b>	<b>FY 2022 Actual</b>	<b>FY 2023 Budget</b>	<b>FY 2023 YTD 12/31/22</b>	<b>FY 2024 Dept Req</b>	<b>FY 2024 Town Manager</b>	<b>% Difference FY2023- Town Manager</b>
<b>HUMAN SERVICES</b>							
<b>Dept - 541 Community Services - Council on Aging</b>							
Personnel Services	251,058	210,522	369,507	134,750	397,994	397,994	7.71%
Expenses	23,918	30,739	37,240	20,297	44,799	44,799	20.30%
<b>Total Council on Aging</b>	<b>274,975</b>	<b>241,261</b>	<b>406,747</b>	<b>155,047</b>	<b>442,793</b>	<b>442,793</b>	<b>8.86%</b>
<b>Dept -543 Veterans Services</b>							
Personnel Services	0	0	0	0	0	0	
Expenses	82,581	84,063	91,850	73,467	94,124	94,124	2.48%
<b>Total Veterans Services</b>	<b>82,581</b>	<b>84,063</b>	<b>91,850</b>	<b>73,467</b>	<b>94,124</b>	<b>94,124</b>	<b>2.48%</b>
<b>Dept -560 Human Services</b>							
Personnel Services	0	0	0	0	0	0	
Expenses	331,937	419,118	307,807	131,895	325,750	325,750	5.83%
<b>Total Human Services</b>	<b>331,937</b>	<b>419,118</b>	<b>359,956</b>	<b>131,895</b>	<b>325,750</b>	<b>325,750</b>	<b>-9.50%</b>
<b>Dept - 610 Libraries</b>							
Eldredge Public Library	590,500	608,215	623,420	311,710	651,473	651,473	4.50%
So. Chatham Public Library	5,600	5,600	7,500	3,750	10,000	10,000	33.33%
<b>Total Libraries</b>	<b>596,100</b>	<b>613,815</b>	<b>630,920</b>	<b>315,460</b>	<b>661,473</b>	<b>661,473</b>	<b>4.84%</b>


**Summaries**




**FY 2024 Budget**

**Department Expenses**

	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>Dept - 692 Public Ceremonies</b>							
Personnel Services	0	0	0	0	0	0	
Expenses	2,836	11,658	19,810	15,720	19,810	19,810	0.00%
<b>Total Public Ceremonies</b>	<b>2,836</b>	<b>11,658</b>	<b>19,810</b>	<b>15,720</b>	<b>19,810</b>	<b>19,810</b>	<b>0.00%</b>
<b>Dept - 699 Other Public Events/Chatham Band</b>							
Personnel Services	0	0	0	0	0	0	
Expenses	0	2,213	7,500	0	7,500	7,500	0.00%
<b>Total Other Public Events/Chatham Band</b>	<b>0</b>	<b>2,213</b>	<b>7,500</b>	<b>0</b>	<b>7,500</b>	<b>7,500</b>	<b>0.00%</b>
<b>Dept - 670 Railroad Museum</b>							
Personnel Services	0	0	0	0	0	0	
Expenses	340	1,965	1,500	133	1,500	1,500	0.00%
<b>Total Railroad Museum</b>	<b>340</b>	<b>1,965</b>	<b>1,500</b>	<b>133</b>	<b>1,500</b>	<b>1,500</b>	<b>0.00%</b>

Summaries							
	FY 2024 Budget		Department Expenses				
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>EDUCATION</b>							
<b>Chatham Public Schools/Monomoy RSD.</b>							
Salaries & Expenses	8,363,003	8,043,169	9,067,552	4,077,249	9,243,281	9,243,281	1.94%
Debt Service	536,192	481,528	446,035	0	427,692	427,692	-4.11%
<b>Total Chatham/Monomoy Schools</b>	<b>8,899,195</b>	<b>8,524,697</b>	<b>9,513,587</b>	<b>4,077,249</b>	<b>9,670,973</b>	<b>9,670,973</b>	<b>1.65%</b>
<b>CC Tech. Regional High School</b>							
Expenses	197,984	294,378	243,480	182,146	254,437	254,437	4.50%
Debt Service	101,635	149,894	111,755	0	115,651	115,651	3.37%
<b>Total</b>	<b>299,619</b>	<b>444,272</b>	<b>355,235</b>	<b>182,146</b>	<b>370,088</b>	<b>370,088</b>	<b>4.01%</b>
<b>Total Education</b>	<b>9,198,814</b>	<b>8,968,969</b>	<b>9,868,822</b>	<b>4,259,395</b>	<b>10,041,061</b>	<b>10,041,061</b>	<b>1.75%</b>

Summaries							
	FY 2024 Budget		Department Expenses				
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>EMPLOYEE BENEFITS</b>							
<b>Dept - 920 Employee Benefits</b>							
Personnel Services	0	0	0	0	0	0	
Expenses	4,910,147	5,021,068	5,596,900	4,157,174	5,904,560	5,904,560	5.50%
<b>Total Employee Benefits</b>	<b>4,910,147</b>	<b>5,021,068</b>	<b>5,596,900</b>	<b>4,157,174</b>	<b>5,904,560</b>	<b>5,904,560</b>	<b>5.50%</b>
<b>UNDISTRIBUTED</b>							
<b>Dept - 945 Insurance</b>							
Personnel Services	0	0	0	0	0	0	
Expenses	594,438	655,890	678,338	664,454	850,228	850,228	20.22%
<b>Total Insurance</b>	<b>594,438</b>	<b>655,890</b>	<b>678,338</b>	<b>664,454</b>	<b>850,228</b>	<b>850,228</b>	<b>20.22%</b>
<b>Reserve Fund</b>							
Expenses	100,000	100,000	100,000	0	100,000	100,000	0.00%
<b>Total Reserve Fund</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0.00%</b>
<b>DEBT SERVICES</b>							
<b>Dept - 710 Debt Service</b>							
Principal	4,843,440	4,649,723	4,972,119	1,945,477	5,533,485	5,533,485	11.29%
Interest	1,700,617	1,916,929	1,744,535	599,904	1,614,820	1,614,820	-7.44%
<b>Total Debt Service</b>	<b>6,544,057</b>	<b>6,566,652</b>	<b>6,716,654</b>	<b>2,545,382</b>	<b>7,148,305</b>	<b>7,148,305</b>	<b>6.43%</b>

Summaries							
FY 2024 Budget			Department Expenses				
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	FY 2023 YTD 12/31/22	FY 2024 Dept Req	FY 2024 Town Manager	% Difference FY2023- Town Manager
<b>Dept - 450 Water</b>							
Personnel Services	232,414	232,414	245,851	109,090	245,994	245,994	0.06%
Expenses	1,458,283	1,458,283	2,141,550	764,043	2,213,550	2,213,550	3.36%
<b>Water Operating Expenses</b>	<b>1,690,698</b>	<b>1,690,698</b>	<b>2,387,401</b>	<b>873,133</b>	<b>2,459,544</b>	<b>2,459,544</b>	<b>3.02%</b>
Total Overhead	290,320	297,578	307,993	0	318,773	318,773	3.50%
Prepaid Non Betterment	0	0	0	0	0	0	
Total Debt Service	1,189,195	1,189,195	1,161,605	654,252	1,137,234	1,137,234	-2.10%
<b>Water Grand Total</b>	<b>3,170,212</b>	<b>3,341,617</b>	<b>3,581,052</b>	<b>1,527,384</b>	<b>3,915,551</b>	<b>3,915,551</b>	<b>9.34%</b>

